

Managerial ability and goodwill impairment losses: analysis in publicly-held companies listed on B3

Abstract

Objective: The study analyzes the influence of managerial ability on the existence and magnitude of goodwill impairment losses in publicly-held companies listed on B3.

Method: Descriptive, documentary and quantitative research, using data collected in the database Economática, management reports and notes to the financial statements. The sample consisted of 148 observations. Information for the period from 2012 till 2016 was analyzed.

Results: Of all companies with goodwill, 10.81% accounted for losses. The largest number of companies that accounted for losses was found in the “petroleum, natural gas and biofuels” sector. As for the magnitude of the losses, the highest mean value was found in the “basic materials” sector, followed by “information technology” and “petroleum, natural gas and biofuels”. Company managers from the “non-cyclical consumption” sector revealed higher managerial ability, followed by the managers from the “health” and “cyclical consumption” sectors. More skilled managers can avoid and reduce losses of goodwill.

Contributions: The Recoverability test is a relevant issue when discussing aspects of information quality in the financial statements and a procedure of interest to the stakeholders, as it affects the future cash flow production. Therefore, the research is relevant by providing new evidence of factors that can interfere in the recognition and magnitude of losses in the Brazilian scenario.

Key words: Managerial ability; Impairment loss of goodwill; Publicly-held companies.

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1. Introduction

In response to the globalization of international trade, a growing number of countries, including Brazil, have adopted the International Financial Reporting Standards (IFRS) of the International Accounting Standards Board (IASB) (Martins & Paulo, 2010). In Brazil, among the several changes in accounting, we highlight the impairment of assets, or Impairment test, which is dealt with in Accounting Pronouncement Committee CPC 01 (R1, 2010).

The recognition of the impairment of an asset represents an economic loss, that is, a decrease in the future economic benefits that are expected from the use or sale of this asset (CPC 01, R1, 2010). In this sense, the objective of companies and managers is to reduce or avoid possible impairment, as a loss indicates a decline in the performance of the asset, which will consequently result in a decline in the company's overall performance (Li, Shroff, Venkataraman & Zhang, 2011; Sun, 2016). Thus, CPC 01 (R1, 2010) establishes the procedures the entity is to apply to ensure that its assets are recorded at a book value that does not exceed the recoverable values.

Among the company assets, goodwill, because of its complexity, has attracted the attention of academics and practitioners in relation to its impairment (Wen & Moehrle, 2016). Goodwill in the accounting context represents amounts paid in excess, that is, it is an incremental amount paid by one company in the acquisition of another. This incremental value is paid in order to obtain abnormal returns on investments in the future (Kabir & Rahman, 2016).

Over the years, the global economy has developed a number of technological innovations and advances in knowledge, and goodwill is directly related to these aspects, as it encompasses intangible investments such as human resources, new technologies, research and development and advertising (Kabir & Rahman, Wen & Moehrle, 2016). At the time of an acquisition, these assets are difficult to identify and are therefore called goodwill. They can only be recognized by accounting when acquired through a business combination, when the cost will be measured safely, as determined by CPC 04 (2008).

In view of its relevance, several researchers have sought to identify factors that may influence the existence or otherwise of impairment and the impairment value of goodwill. Several authors divide these factors, including Avallone and Quagli (2015), Majid (2015), Kabir and Rahman (2016) and Vogt, Pletsch, Morás and Klann (2016), between indicators of the company's economic performance and management incentive factors.

The main indicators of the company's economic performance that can influence the recognition of losses are: sales growth (Duh, Lee & Lin, 2009; Majid, 2015; Kabir & Rahman, 2016; Vogt, Pletsch, Morás & Klann, 2016); variation in the operating cash flow (Majid, 2015; Kabir & Rahman, 2016; Vogt et al., 2016); company performance (Avallone & Quagli, 2015; Majid, 2015; Kabir & Rahman, 2016; Vogt et al., 2016); market value (Zhang & Zhang, 2007; Kabir & Rahman, 2016; Vogt et al., 2016).

The main management incentive factors that can influence the recognition of losses are: company indebtedness (Kabir & Rahman, 2016, Avallone & Quagli, 2015, Majid, 2015, Vogt et al., 2016); company size (Avallone & Quagli, 2015; Kabir & Rahman, 2016); performance and tenure of the CEO (Avallone & Quagli, 2015; Majid, 2015; Kabir & Rahman, 2016; Vogt et al., 2016).

Another possible influential factor is management skill. According to authors like Demerjian, Lev, Lewis and McVay (2013), Chen, Podolski and Veeraraghavan (2015), Jiraporn, Leelalai and Tong (2016), Demerjian, Lewis-Western and McVay (2017) and Huang and Sun (2017), managerial ability is directly related to the ability of a manager to transform corporate resources into revenue.

In this case, savvy managers can anticipate business opportunities, make better decisions, and better manage companies and their assets to maximize shareholder benefits compared to less capable managers. Thus, more skillful managers can reduce or even avoid losses (Demerjian, Lev & Mcvay, 2012, Sun, 2016). This is an issue that still needs to be investigated in Brazil though.

In view of the above, the following question was elaborated: **what is the influence of managerial ability on the existence and magnitude of goodwill impairment losses in companies listed on B3?** Thus, the general objective of the study is to verify the influence of managerial ability on the existence and magnitude of goodwill impairment losses in publicly-held companies listed on B3? Thus, the overall objective of the study is to verify the influence of managerial ability on the existence and magnitude of goodwill impairment losses in companies listed on B3.

To achieve the objective, a descriptive, documentary and quantitative research was conducted, using data collected in the Economática database, management reports and notes to the financial statements. The sample consisted of 148 observations, and the information for the period from 2012 to 2016 was analyzed. The results showed that, of all companies with goodwill, 10.81% reported losses. The largest number of companies that accounted for impairment losses was found in the “petroleum, natural gas and bio-fuels sector”. Company managers in the “non-cyclical consumption” sector presented higher managerial skill indicators, followed by the managers in the “health” and “cyclical consumption” sectors. In addition, more skillful managers were able to avoid and reduce goodwill impairment losses.

The study is justified because a factor is analyzed that can influence losses but has not yet been investigated in the Brazilian scenario, the managerial ability. Another justification for this research is the fact that the Recoverability test is still considered a recent accounting practice in the country; it is also justified by the number of studies that investigated the influence of different factors on the impairment losses, which still tend to be low in the Brazilian scenario (Amaro, Bachmann, Fonseca & Espejo, 2015; Santos, Dani & Klann, 2015; Wrubel, Marassi & Klann, 2015; Vogt et al., 2016). Therefore, the study will contribute to the literature by providing further evidence on the determinants of asset impairment.

2. Theoretical framework

The literature review provides the theoretical framework for the research. Therefore, the determinant factors of the impairment losses of goodwill are discussed, classified under economic indicators and management incentive factors. Then, the influence of managerial ability in the impairment losses of goodwill is addressed.

2.1 Economic performance indicators that influence the impairment losses of goodwill

Economic performance indicators refer to factors that may affect the implicit performance of all the assets of a company, including goodwill. In the literature, the main performance indicators investigated are sales growth (Duh et al., 2009; Riedl, 2004; Kabir & Rahman, 2016; Vogt et al., 2016; Majid, 2015); operating cash flow variation (Riedl, 2004; Majid, 2015; Kabir & Rahman, 2016; Vogt et al., 2016); ROA (Riedl, 2004; Avallone & Quagli, 2015; Majid, 2015; Kabir & Rahman, 2016; Vogt et al., 2016) and the market-to-book (Zhang & Zhang, 2007; Kabir & Rahman, 2016).

In general, sales, operating cash flow and ROA are considered performance indicators. Therefore, a reduction in sales, operating cash flow and ROA indicate negative changes in the performance of the company as a whole and may represent financial problems. Therefore, these situations are usually associated with higher impairment losses of goodwill (AbuGhazaleh, Al-Hares & Roberts, 2011; Majid, 2015; Kabir & Rahman, 2016).

More specifically, sales growth indicates an increase in operating performance, which will directly result in a higher projection of future benefits of the assets as, the higher the variation in revenues, the higher the projected future cash flows, resulting in a higher value-in-use of the assets. Therefore, the probability of recognition of impairment losses will be lower, as the value-in-use of the goodwill will tend to be higher than its book value (Vogt et al., 2016).

Operating cash flow captures performance attributes related to money, that is, the cash-generating ability of assets. Thus, cash flows are expected to be a key economic indicator that contributes to determine the impairment value of goodwill, as the estimated value-in-use strongly depends on the projected cash flow. Therefore, a smaller-than-expected cash flow generation will increase the likelihood of goodwill impairment (AbuGhazaleh et al., 2011; Kabir & Rahman, 2016). In the opposite sense, with higher cash flows, the value in use of the assets would also be higher and would thus reduce the recognition of these losses.

With regard to the accounting performance, through ROA, researchers like AbuGhazaleh et al. (2011), Avallone and Quagli (2015), Kabir and Rahman (2016) and Sun (2016) point out that a lower ROA, i.e. lower profitability of assets is positively related to goodwill impairment. Consequently, a higher return on assets, i.e. a better performance will mean less goodwill impairment.

In relation to the market-to-book, Chen and Zhao (2004) mention that it is an important determinant of the capital structure, because it represents the difference between the market value of the asset and the book value. Thus, this is an important economic factor, as a higher market-to-book represents economic income recognized by the market. The closer the Net Worth is to the company's market value, however, the more likely it is that its assets may be overvalued or may not be fully recoverable. In this sense, a higher market-to-book index may indicate that goodwill losses will be more significant (Zhang & Zhang, 2007; Kabir & Rahman, 2016).

AbuGhazaleh et al. (2011) treat the market-to-book as a measure that considers the entire company as a cash-generating unit. Therefore, the companies that present the highest indicator tend to report more losses due to goodwill impairment. Stein (1996) mentions that companies and investors commit mistakes in the formation of expectations, as actions may present excessive or underestimated values at times.

As these valuation errors are corrected, according to Stein (1996), inventory returns will become partially predictable. As an example, the author mentions inventories: when overvalued, they tend to have a low relation to the market-to-book and, over time, this overvaluation will have an impact on the stock price, so that this low relation with the market-to-book will bring low future returns.

2.2 Management incentive factors that influence goodwill impairment

The main management incentive factors that can influence the losses are: company indebtedness (Avallone & Quagli, 2015; Majid, 2015; Kabir & Rahman, 2016; Vogt et al., 2016); company size (Avallone & Quagli, 2015; Kabir & Rahman, 2016); the stage of the CEO's mandate and CEO performance (Avallone & Quagli, 2015; Majid, 2015; Kabir & Rahman, 2016; Vogt et al., 2016).

In relation to indebtedness, companies with higher levels of indebtedness are prone to accounting choices that maximize their results and, therefore, tend to underestimate impairment losses, particularly if debt is tied to restrictive clauses, so-called contractual covenants (Zang, 2008; AbuGhazaleh et al., 2011; Avallone & Quagli, 2015). The logic is that companies that are close to violating their debt agreements will be less likely to report goodwill impairment losses (Majid, 2015).

Data on corporate debt covenants, according to Majid (2015), are difficult to access, or, most of the time, not publicly available. Thus, leverage becomes a proxy for the proximity of breaches of debt agreements. Therefore, according to the author, a higher level of indebtedness is expected to correspond to a smaller magnitude of goodwill impairment losses. In this sense, Riedl (2004) also reports that the greater the leverage, the greater the probability of managers seeking earnings management, aiming to increase the result, which would lead to a significant and negative association between leverage and goodwill impairment losses.

With regard to company size, Zang (2008) mentions that the managers of larger companies generally conduct more mergers and acquisitions, leading to higher goodwill balances. Consequently, there will be a probability of higher goodwill losses. Kabir and Rahman (2016) draw attention to the fact that, in the earnings management literature, the managers of large companies tend to choose the accounting policies that reduce the result in the current year. Therefore, according to the authors, this fact is another indication that there should be a positive association between company size and losses of goodwill.

Regarding the CEO's mandate, Jordan and Clark (2015) mention that it may also interfere in the recognition of goodwill losses as, according to them, a CEO who acquired the asset that gave rise to goodwill is less likely to register an impairment loss than his successor. Another factor related to the CEO's mandate is that CEOs receive incentives to discharge expenses in years when the executive board changes, as the low result could be attributed to the previous management and the historical bases for future comparison would be reduced. In addition, the relief of these expenses in the future would increase the opportunity to show superior results in subsequent periods. Thus, there may be a positive association between CEOs in the first year of their mandate and goodwill losses (AbuGhazaleh et al., 2011).

On the other hand, a CEO in his final year in office can inflate reported earnings to increase the value of the company's stock options as well as his personal value in the managerial job market. Therefore, a negative association between CEOs in the final year of their mandate and goodwill losses is expected (AbuGhazaleh et al., 2011). In this sense, Ramana and Watts (2012) concluded in their study that the reputation of executives, as well as their behavior and rewards associated with financial results influence the recognition of goodwill impairment losses. Another factor that may influence impairment losses is the managerial ability, already investigated at the international level by Sun (2016), but this issue still needs to be investigated in Brazil.

2.3 Influence of managerial ability on goodwill impairment

In the literature, several authors have investigated the influence of managerial ability in several areas, such as Hayes and Schaefer (1999), which related it to company value; Demerjian et al. (2012) to the generation of revenues; Demerjian et al. (2013) examined the relationship between managerial ability and the quality of results; Francis, Sun and Wu (2013) related it to tax evasion; Chen, Podolski and Veerarghavan (2015) to innovation; Krishnan and Wang (2015) to the ability to transform corporate resources into revenue, Koester, Shevlin and Wangerin (2016) to tax evasion; Jiraporn, Leelalai and Tong (2016) observed the effect of managerial ability on the dividend policy; Demerjian; Lewis-Western and McVay (2017) to income smoothing; and Huang and Sun (2017) to earnings management.

Overall, these studies indicate that more skillful managers manage their companies better. In this sense, if the recognition of the goodwill impairment loss is seen as a negative signal that reduces performance (Hirschey & Richardson, 2002; Majid, 2015; Sun, 2016), it is possible that more skilled managers can prevent or reduce such losses through more efficient management when compared to less capable managers (Sun, 2016).

In relation to the influence of managerial ability on the goodwill impairment losses, only Sun (2016) investigated this influence. This author used the measure of managerial ability developed by Demerjian et al. (2012), which captures the ability of a manager to transform available corporate resources into revenue. The results revealed that more skillful managers were better able to prevent and reduce goodwill impairment losses compared to less able managers.

The logic is that for managers to be successful in their activities, they need to possess various types of skills, such as strategic management skills, ability to manage operational risks, process management and also leadership skills. For example, Garrioso, Norren, and Brewer (2013) emphasize that successful managers understand that the actions that establish the variables they try to control and the decisions they make are all influenced by the strategies of the companies they operate in. The strategy, in turn, is a "game plan," which allows a company to attract customers, differentiating itself from its competitors. Bertrand and Schoar (2003) point out that managers have different management styles and levels of knowledge that impact a wide range of corporate decisions.

Thus, the two hypotheses of the research were elaborated:

- H_1 : Managerial ability is negatively related to the existence of goodwill impairment.
- H_2 : Managerial ability is negatively related to the magnitude of goodwill impairment losses.

The expected test result of hypotheses H1 and H2, based on the literature review, is that more skillful managers can prevent and reduce the goodwill impairment losses.

3. Methodological Procedures

To achieve the study objective, a descriptive, documentary and quantitative research was carried out. To define the sample, initially, due to the peculiarities of the sector, each year, Brazilian public companies that were engaged in financial activities were excluded. Also excluded were companies that did not have the necessary information to calculate the managerial ability variable and to calculate the control variables used in the research. Thus, overall, to define the sample, all Brazilian public companies that possessed goodwill and available data for all the research variables were identified.

After these procedures, the sample was composed of 148 observations in the period from 2012 to 2016. It is important to clarify that 2010 was a first learning step for Brazilian companies in the assimilation of a new accounting system, based on cultural and institutional traditions (common law) that differ from the roots of Brazilian accounting (code law). Therefore, to reduce bias in this research, we chose to exclude the first two years of full adoption of the international standards from the analysis. Thus, the research focused on the period from 2012 to 2016. We believe that this time cut is able to contribute to the literature and with less bias resulting from the new standards in Brazil.

Initially, companies that possessed goodwill in the period from 2012 to 2016 were identified in the Economática database. Then, the explanatory notes and management reports of each of these companies were analyzed individually to identify the existence of goodwill impairment and its value.

As regards the existence of goodwill impairment losses, a categorical variable called *Dummy_LossesGoodwill* was created, which corresponded to “1” in cases where the company had goodwill losses, and “0” otherwise. The adoption of this criterion is similar to that adopted in previous studies such as Avallone and Quagli (2015), Majid (2015), Kabir and Rahman (2016), Sun (2016) and Vogt et al. (2016).

As to the magnitude of the goodwill impairment losses (*Vlr_LossesGoodwill*), in each company, the goodwill impairment value was divided by the total assets. The adoption of this criterion is also similar to that adopted in previous studies such as Amaro et al. (2015), Avallone and Quagli (2015), Majid (2015), Kabir and Rahman (2016) and Sun (2016).

Next, the managerial ability of the managers was analyzed. For this purpose, a measure was used that was developed by Demerjian et al. (2012) and used in Sun’s similar study (2016). This measure is based on the efficiency of the managers in the use of company resources to generate revenue, calculated in two stages.

In the first, the total efficiency of the companies is estimated by sector and year, with the aid of Data Envelopment Analysis (DEA). Demerjian et al. (2012) describe that total company efficiency can be attributed to the specific characteristics of the manager and to the specific characteristics of the company itself. Therefore, first, we calculate the total efficiency of the company, and then, in the second stage, we identify the efficiency of the managers.

To calculate total company efficiency, we relate the inputs (available resources) with the output (revenues generated). The inputs considered as resources are the cost of goods sold; sales, general and administrative expenses; property, plant, and equipment; operating lease; research and development expenses; goodwill; other intangible assets. The output is “net sales”.

The objective is to identify which companies can achieve a better combination of inputs and output, so the DEA was performed in the statistical software DEA-Solver. The DEA model adopted in this study is called the BCC model (Banker, Charnes & Cooper, 1984), also known as Variable Returns to Scale (VRS). It uses a formula that permits projecting each inefficient DMU on the frontier surface (envelopment) determined by the efficient DMUs of compatible size.

Chart 1 displays the analysis units or decision making units (DMU), presenting the inputs and output of the research.

Total efficiency	Input 1	Input 2	Input 3	Input 4	Input 5	Input 6	Input 7	Output 1
	CGS	SGAE	PPE	OA	RDE	GW;	IA	NS

CGS: Cost of goods sold; SGAE: Sales, general and administrative expenses; PPE: Property, plant and equipment; OA: Operational lease; RDE: Research and development expenses; GW: Goodwill; IA: Intangible assets; NS: Net sales.

Source: elaborated by the authors.

Chart 1. Definition of analysis units or efficiency concept

The data referring to the variables in Chart 1 were collected in the Economática database, except for research and development expenses, which were also collected in the explanatory notes and management reports, as most companies did not present this specific account in their statements.

According to Demerjian et al. (2012), the total efficiency score generated by the DEA can be attributed to the specific characteristics of the company as well as the managerial ability factor. In order to isolate the managerial ability, we need to regress the indicator of total (dependent) efficiency against specific company variables (independent) that can help or hinder managers' ability to obtain a regression error term, which will be the indicator of managerial ability.

The six company-specific variables, according to Demerjian et al. (2012), are company size (log of total assets), market share (Herfindahl-Hirschman index (HHI), which measures market share based on total assets), available cash (cash and cash equivalents), company age (years since the foundation), operational complexity (number of branches) and operations abroad (export revenues).

In this study, after performing the regression, following Demerjian et al. (2012), regression residuals were used as a proxy for managerial ability. The data of these variables were collected in the Economática database, Reference Forms, and Management Reports.

Then, data were collected on the control variables, whose measures, data source and authors are displayed in Chart 2.

Economic Performance Indicators Of The Company			
Variable	Measure	Data source 2012 till 2016	Authors
Sales growth (CrescVend)	Mean sales growth percentage in the past 3 years	Economática database	Majid (2015); Kabir and Rahman (2016); Vogt <i>et al.</i> (2016).
Operating cash flow variation (VarOCF)	(OCFt - OCFt-1)/TA OCF = Operating cash flow TA = Total assets	Economática database	Riedl, (2004); Majid (2015); Kabir and Rahman (2016); Vogt <i>et al.</i> (2016).
Return on assets (ROA)	Net income Total assets	Economática database	Verriest and Gaeremynck (2009); Avallone and Quagli (2015); Vogt <i>et al.</i> (2016); Sun (2016).
Market-to-book (MTB)	Market value Net equity	Economática database	Zhang and Zhang, (2007); Kabir and Rahman (2016); Vogt <i>et al.</i> (2016).
Management Incentive Factors			
Indebtedness (Indebt)	(Current liabilities + Non- current liabilities) / Total assets	Economática database	Verriest and Gaeremynck (2009); Avallone and Quagli (2015); Majid (2015); Kabir and Rahman (2016); Sun (2016).
Size (LogTA)	Natural logarithm of book value of company's total assets	Economática database	Verriest and Gaeremynck (2009); Avallone and Quagli (2015); Kabir and Rahman (2016); Sun (2016).
First year of CEO mandate (CEOFirstYear)	First year of CEO mandate Categorical variable: Yes = 1 No = 0	Reference form: Section 12.5/6 – Composition and prof. experience of adm. and FC;	Majid (2015); Avallone and Quagli (2015); Kabir and Rahman (2016); Vogt <i>et al.</i> (2016).
Final year of CEO mandate (CEOFinalYear)	Final year of CEO mandate Categorical variable: Yes = 1 No = 0	Reference form: Section 12.5/6 – Composition and prof. experience of adm. and FC;	Majid (2015); Avallone and Quagli (2015); Kabir and Rahman (2016); Vogt <i>et al.</i> (2016).
Amount Of Goodwill			
Goodwill value (GoodwillValue)	Value of goodwill Total assets	Economática database	Avallone and Quagli (2015); Vogt <i>et al.</i> (2016).

Source: elaborated by the authors.

Chart 2. Control variables

Table 2 shows that the control variables used were the economic performance indicators, the management incentive factors, whose relationships with the goodwill impairment losses were discussed in the literature review, and also the amount of goodwill.

Regarding the amount of goodwill, AbuGhazaleh et al. (2011) describe that companies that present higher goodwill values in the composition of their assets may report more impairment losses, as the relative values of goodwill exposed to impairment tests are higher. Avallone and Quali (2015) also mention that companies that present higher goodwill values are more likely to have higher losses, as well as a greater probability of recognizing losses.

To verify the influence of managerial ability on the “existence” of goodwill impairment losses, a logistic regression analysis was performed. Logistic regression does not assume residue normality and homogeneity of variances (Hair Jr. et al., 2005). The other assumptions described by Hair, Anderson, Tatham and Black (2005) of multicollinearity were observed though, using the variance inflation factor - VIF and Tolerance; homoscedasticity, by means of the Pesarán-Pesarán test; and absence of serial self-correlation, using the Durbin-Watson test.

In this case, the variable existence of losses (Dummy_LossesGoodwill) was classified as dependent. The managerial ability variable (Manag_Ability), as well as the control variables, were classified as independent, according to Equation 1:

(Equation 1)

$$\ln \left[\frac{PROB(Dummy_LossesGoodwill)}{1 - PROB(Dummy_LossesGoodwill)} \right] = \alpha_0 + \beta_1 Manag_Ability_{it} + \beta_2 SalesGrow_{it} + \beta_3 VarOCF_{it} + \beta_4 ROA_{it} + \beta_5 MTB_{it} + \beta_6 Indebt_{it} + \beta_7 Size_{it} + \beta_8 CEOFirstYear_{it} + B_9 CEOFinalYear_{it} + \beta_{10} ValueGoodwill_{it} + \varepsilon_{it}$$

Where:

i represents the company, ranging from 1 to N, t represents the year, ranging from 1 to T;

Dummy_LossesGoodwill = Existence of goodwill impairment;

Manag_Ability = Managerial ability;

SalesGrow = Sales growth;

VarOCF = Variation of operating cash flow;

ROA = Return on assets;

MTB = Market-to-book;

Indebt = Indebtedness level of the company;

LogTA = Company size;

CEOFirstYear = First year of the CEO's mandate;

CEOFinalYear = Final year of the CEO's mandate;

ValueGoodwill = Value of goodwill.

To verify the influence of managerial ability on the “magnitude” of goodwill impairment losses, multiple regression analysis with panel data was performed. The normality assumptions were observed, through the Kolmogorov-Smirnov test; multicollinearity through the Variance Inflation Factor (VIF) and Tolerance; homoscedasticity by means of the Pesarán-Pesarán test; and absence of serial self-correlation using the Durbin-Watson test.

The variable magnitude of goodwill impairment (Vlr_LossesGoodwill) was classified as a dependent variable. The variable managerial ability (GM_General), as well as the control variables, were classified as independent, according to Equation 2:

(Equation 2)

$$Vlr_LossesGoodwill_{it} = \beta_0 + \beta_1 Manag_Ability_{it} + \beta_2 SalesGrow_{it} + \beta_3 VarOCF_{it} + \beta_4 ROA_{it} + \beta_5 MTB_{it} + \beta_6 Indebt_{it} + \beta_7 Size_{it} + \beta_8 CEOFirstYear_{it} + B_9 CEOFinalYear_{it} + \beta_{10} ValueGoodwill_{it} + \varepsilon_{it}$$

Where:

i represents the company, ranging from 1 to N , t represents the year, ranging from 1 to T ;

$Vlr_LossesGoodwill$ = Magnitude of goodwill impairment;

$Manag_Ability$ = Managerial ability;

$SalesGrow$ = Sales growth;

$VarOCF$ = Variation of operating cash flow;

ROA = Return on assets;

MTB = Market-to-book;

$Indebt$ = Indebtedness level of the company;

$LogTA$ = Company size;

$CEOFirstYear$ = First year of the CEO's mandate;

$CEOFinalYear$ = Final year of the CEO's mandate;

$ValueGoodwill$ = Value of goodwill.

4. Data Description and Analysis

4.1 Goodwill impairment

Table 1 shows the number and percentage of companies that accounted for goodwill impairment between 2012 and 2016. In addition, for the sake of a richer analysis, the numbers and percentages of companies that accounted for impairment of other assets are also presented.

Table 1

Quantity and percentage of companies that accounted for impairment of goodwill and other assets between 2012 and 2016

Economic sectors on B3	Companies with goodwill between 2012 and 2016	Companies that accounted for goodwill impairment		Companies that accounted for impairment of other assets	
		No.	%	No.	%
Industrial goods	37	1	2.70	1	2.70
Cyclical consumption	29	5	17.24	10	34.48
Non-cyclical consumption	15	0	0.00	1	6.67
Basic materials	26	4	15.38	5	19.23
Petroleum, natural gas and biofuels	7	4	57.14	0	0.00
Health	12	1	8.33	5	41.67
Information technology	12	1	8.33	2	16.67
Telecommunication	7	0	0.00	0	0.00
Public utility	3	0	0.00	0	0.00
Total	148	16	10.81	24	16.22

Source: research data.

It can be verified in Table 1 that 148 companies possessed goodwill in the period from 2012 to 2016. Among those companies, the economic sector of "industrial goods" stands out with 37 companies (25% of the total). Then, with 29 companies (19.59%), the "cyclical consumption" sector ranks second, followed by the "basic materials" sector in which 26 companies (17.57%) possessed goodwill. Most of the companies that possessed goodwill are in these three economic sectors, which together totaled 62.16%. On the opposite side, "public utility", "telecommunications" and "petroleum, natural gas, and biofuels" stood out, totaling only 11.49% of the companies that possessed goodwill.

Regarding the number of companies accounting for goodwill impairment losses, as observed in Table 1, out of 148 companies in the sample, only 16 reported losses or only 10.81% of the total. This percentage resembles the result of Vogt et al. (2016), in which of the 91 Brazilian companies analyzed, 6% recorded goodwill impairment losses in the period from 2011 to 2014.

Regarding the economic sector, the companies in the “petroleum, natural gas, and biofuels” sector were highlighted, which proportionally recognized greater losses. In this sector, 57.14% recorded impairment losses. The “cyclical consumption” sector, in which 17.24% of companies reported losses, also stood out. On the other hand, the companies in the “non-cyclical consumption”, “telecommunications” and “public utility” sectors did not account for losses during the analyzed period. Another fact worth mentioning refers to the economic sector of “industrial goods” in which, despite being the sector with the largest number of companies that possessed goodwill, only one of them accounted for losses.

In addition, when analyzing the accounting for impairment losses of other assets, Table 1 shows that the companies in the “health” sector stood out, as 41.67% of them recognized losses, followed by the “cyclical consumption” sector, with 34.48%, and the “basic materials” sector, where 19.23% of the companies reported losses on other assets. On the other hand, companies in the “petroleum, natural gas, and biofuels”, “telecommunications” and “public utility” sectors did not record impairment losses of other assets in the analyzed period.

When comparing the accounting treatment of goodwill impairment losses with the losses of other assets, in accordance with Table 1, the companies in the “petroleum, natural gas, and biofuels” sector had greater losses in relation to goodwill, but no company recorded losses for other assets, indicating that goodwill losses have a significant impact on companies in this sector. On the other hand, the companies in the economic sectors of “cyclical consumption” and “basic materials”, which stood out in terms of accounting for goodwill impairment losses, also evidenced the impairment of other assets.

Table 2 presents the average values and percentages of impairment losses in the period from 2012 to 2016, according to the economic sectors represented on B3.

Table 2

Mean impairment values and percentages between 2012 and 2016 according to economic sectors on B3

Economic sectors on B3	Mean goodwill values	Goodwill in relation to total assets	Mean goodwill impairment	Goodwill impairment in relation to total assets	Mean impairment of other assets	Impairment of other assets over total assets
	R\$	%	R\$	%	R\$	%
Industrial goods	359,035.30	5.78	92.86	0.01	386.84	0.05
Cyclical consumption	354,531.34	16.24	18,290.76	0.76	34,554.76	0.65
Non-cyclical consumption	13,157,840.47	24.14	0.00	0.00	1,595.80	0.10
Basic materials	4,714,554.42	13.82	436,805.31	0.71	185,028.38	0.27
Petroleum, gas and biofuels	403,196.71	11.77	71,358.00	5.60	0.00	0.00
Health	921,986.25	32.31	1,809.92	0.06	39,678.17	1.15
Information technology	4,772,814.42	19.40	80,013.58	0.09	63.02	0.00
Telecommunication	1,128,485.71	3.76	0.00	0.00	0.00	0.00
Public utility	65,832.67	0.38	0.00	0.00	0.00	0.00
Total	2,856,544.73	14.44	90,352.66	0.55	42,756.56	0.29

Source: research data.

As shown in Table 2, companies in the non-cyclical consumption sector presented the highest average goodwill in their financial reports, corresponding to R\$ 13,157,840.47, followed by companies in “information technology” and “basic materials”. On the other hand, companies in the “public utility” sector had the lowest average goodwill, corresponding to R\$ 65,832.67. When comparing the average values of goodwill with the percentage that goodwill represents in relation to total assets, according to Table 2, in the health sector, goodwill represents 32.31% of the total company assets; in the “non-cyclical consumption” sector, it is equivalent to 24.14% of total assets; and in the “telecommunications” sector, it corresponds to 19.40%. On the other hand, in companies from the “public utility” sector, goodwill represents only 0.38% of total assets.

In relation to average goodwill losses, Table 2 shows the highest value in the “basic materials” sector, with R\$ 436,805.31, followed by “information technology” and “oil, gas, and biofuels”. When analyzing goodwill losses in relation to total assets, however, the values are not that representative, with the “petroleum, natural gas, and biofuels” sector showing the highest percentage, with 5.60%, followed by “cyclical consumption” and “basic materials” with 0.76% and 0.71%, respectively. On the other hand, the sectors of “non-cyclical consumption”, “telecommunications” and “public utility” did not show goodwill losses.

When analyzing the average losses for other assets, according to Table 2, the highest average loss is found in the “basic materials” sector with R\$ 185,028.38. On the other hand, the “petroleum, natural gas, and biofuels”, “telecommunications” and “public utility” sectors did not show losses for other assets. When analyzing how much these losses of other assets represent in relation to total assets, we can see that these losses represent only small percentages. The health sector shows the highest percentage with 1.15% of total assets.

When comparing the percentage of goodwill losses and losses for other assets in relation to total assets, Table 2 shows that goodwill losses are more representative, being equivalent to 0.55 % of total assets, while losses for other assets represent 0.29% of the total assets.

4.2 Managerial ability

In Table 3, the managerial ability indicators are displayed according to the economic sectors on B3 between 2012 and 2016.

Table 3

Descriptive statistics of managerial ability indicators between 2012 and 2016 according to economic sectors on B3

Economic sectors on B3	No. Companies	Minimum	Maximum	Mean	Standard deviation
Industrial goods	37	-0.300	0.070	-0.014	0.087
Cyclical consumption	29	-0.160	0.080	0.023	0.056
Non-cyclical consumption	15	-0.140	0.070	0.029	0.058
Basic materials	26	-0.240	0.060	0.012	0.066
Petroleum, natural gas and biofuels	7	-0.380	-0.010	-0.166	0.124
Health	12	-0.140	0.050	0.025	0.052
Information technology	12	-0.240	0.050	0.008	0.080
Telecommunication	7	-0.060	0.080	0.016	0.063
Public utility	3	-0.280	0.040	-0.067	0.185
Total	148	-0.380	0.080	0.001	0.085

Source: research data.

As shown in Table 2, companies in the “non-cyclical consumption” sector had the highest average goodwill in their financial reports. In relation to the managerial ability indicators, Table 3 shows that the companies in the sample presented average indicators by sector that ranged from -0.166 to 0.029, averaging 0.001. When analyzing the averages of each of the economic sectors, the companies in the “non-cyclical consumption” sector presented the highest average, with 0.029, followed by the “health” and “cyclical consumption” sectors with averages of 0.025 and 0.023, respectively. Thus, the results indicate that company managers in the “non-cyclical consumption” sector have higher managerial ability indicators, followed by managers of the “health” and “cyclical consumption” sectors.

On the other hand, companies in the “petroleum, natural gas, and biofuels” and “public utility” sectors had the lowest averages, with -0.166 and -0.067, respectively. Thus, the results indicate that the managers of these sectors present less efficiency in the use of available resources to generate revenues.

The results of Table 3 show that firms in the “health”, “cyclical consumption” and “non-cyclical consumption” sectors also had the lowest standard deviations, with 0.052, 0.056 and 0.058, respectively. This demonstrates that these companies present average ability indicators that are less dispersed around the mean, that is, generally appointing that the managers of these sectors present managerial skills closer to the average indicator identified.

4.3 Descriptive statistics of control variables

In Table 4, the descriptive statistics of the control variables are presented, which like the managerial ability can influence the impairment of goodwill.

Table 4

Descriptive statistics of control variables between 2012 and 2016

Control variables	Total sample	Companies that accounted for goodwill impairment	Companies that did not account for goodwill impairment	Test of means	
	Mean	Mean	Mean	t	Sig
SalesGrowth	8.72	-1.56	9.97	-2.16	0.04
VarOCF	35.81	-43.08	45.37	-1.22	0.02
ROA	1.13	-6.69	2.08	-3.10	0.00
MTB	1.89	1.26	1.96	-0.53	0.22
Indebtedness	60.41	62.15	60.20	0.32	0.75
Size	6.67	6.73	6.66	0.35	0.73
CEOFirstYear	0.40	0.56	0.38	1.42	0.16
CEOFinalYear	0.39	0.38	0.39	-0.15	0.88
ValueGoodwill	14.44	19.33	13.84	-1.86	0.08

Source: research data.

In Table 4, the means of the variables of the companies that accounted for losses can be compared with the means of the companies that did not. To compare the means, Student’s t-test was performed, which according to Spiegel (1993) is a test of comparison of means that permits verifying if the existing differences between the averages of the variables are statically significant. Prior to the application of this test, the data normality assumptions described by Spiegel (1993) were observed through the Kolmogorov-Smirnov test; and homogeneity of variances was verified by the Levene test.

Regarding the performance indicators, the average values of the companies that recorded losses, except for MTB, were negative. The variation of the operating cash flow was the most negative, being equivalent to -43.08.

It is important to highlight that the results of the t-test indicated that the differences between the mean performance indicators of the two groups of companies were statistically significant for most variables, the only exception being the MTB.

In the case of the variable sales growth, operating cash flow variation and ROA, the results are in line with the arguments of researchers such as AbuGhazaleh et al. (2011), Majid (2015), and Kabir and Rahman (2016) who reported that these variables, when negative, indicate financial problems and are therefore also associated with higher goodwill impairment losses.

When comparing the means of the management incentive variables, it can be observed that the companies accounting for goodwill losses had slightly higher averages in the indicators of indebtedness level (62.15), size (6.73) and first year of the CEO's mandate. Only the variable referring to the CEO's final year presented a lower average indicator in the group of companies that recorded losses.

When considering only the identified averages, the results are in line with the observations of Zang (2008), who described that managers of larger companies tend to become more involved in mergers and acquisitions, leading them to higher goodwill balances, which will also lead to higher goodwill impairment losses; as well as Kabir and Rahman (2016), who alerted that managers of large companies tend to choose accounting policies that detract from performance to retain and reinvest profits. Also, Li et al. (2011) found a significant positive association between size and impairment loss.

As for the variable capturing the first year of the CEO's mandate, the results are also in line with the comments of Riedl (2004), Zang (2008) and AbuGhazaleh et al. (2011) that CEOs are given incentives to discharge expenditures in the first year of their mandates, as they could attribute losses to previous management and not be held accountable for the poor performance of their predecessors.

Regarding the CEO's final year, Ramana and Watts (2012) and AbuGhazaleh et al. (2011) describe that, in the last year in office, directors seek to inflate reported earnings to increase the value of the company's stock options as well as their personal value in the job market. Consequently, they tend to report lower goodwill impairment losses. As shown in Table 4, the indicator of this variable is slightly lower in the group of companies that reported losses, being in line with the arguments of Ramana and Watts (2012), and AbuGhazaleh et al. (2011).

It is important to note, however, that the results of the t-test indicated that the differences of means between management incentives of the two groups of companies were not statistically significant, as the level of significance was higher than 0.10. Therefore, we cannot argue for certain that there really are differences in the mean incentive indicators between the two groups.

As for the amount of goodwill, the result is also in line with the arguments and results of researchers such as AbuGhazaleh et al. (2011) Avallone and Quali (2015) and Vogt et al. (2016), who described that companies that present higher goodwill values in the composition of their assets may report more impairment losses simply because the relative value of goodwill exposed to impairment tests is higher.

4.4 Influence of managerial ability on goodwill impairment losses

In Table 5, the logistic regression results are presented, based on which the influence of managerial ability on the existence of goodwill impairment losses can be verified.

Table 5

Regression coefficients of the influence of managerial ability on the existence of goodwill impairment losses

Variables	Dependent variable: <i>Dummy_LossesGoodwill</i>		
	Model I	Model II	Model III
ManagAbility	-4.71**	-3.42**	-7.31**
Performance indicators			
<i>SalesGrow</i>	-0.02*		-0.05**
<i>VarOCF</i>	0.00		0.00
<i>ROA</i>	-0.05*		-0.11**
<i>MTB</i>	-0.06		-0.06
Management incentives			
<i>Indebt</i>		-0.01	-0.03
<i>LogAT</i>		0.24	0.62
<i>CEOFirstYear</i>		1.01**	2.21**
<i>CEOFinalYear</i>		-0.51	-1.29
Amount of goodwill			
<i>ValueGoodwill</i>	0.04**	0.04**	0.06*
(Constant)	-2.73	5.90**	-6.97**
Step / Block / Model	16.63***	7.04	29.39***
-2 Log likelihood	84.76	94.35	72.00
Cox & Snell R Square	0.10	0.05	0.18
Nagelkerke R Square	0.21	0.09	0.36
Hosmer and Lemeshow Test	9.96	14.81**	3.99

*** Significant at 1%; ** Significant at 5%; * Significant at 10%.

Source: research data.

The Step, Block, and Model tests aim to demonstrate the predictive capacity of the model. According to Table 5, the result of model 1 was 16.63, model 2 7.04 and model 3 29.39, and the indicator was not statistically significant only in model 2. In the case of model 2, the lack of significance indicates the low predictive capacity of the model.

The -2Log likelihood test indicators corresponding to 84.76, 94.35 and 72.00 indicate good adjustments. The Cox & Snell test, which resembles the R² determination coefficient used in the linear model, indicated that approximately 10% of the changes occurred in the log of the ratio of the dependent variable (existence or not of goodwill losses) in model 1 are explained by the set of independent variables; only 5% of the variations in model 2 are explained and 18% in model 3. Nagelkerke, which is an adapted version of Cox and Snell, indicates that the model is able to explain about 21% of the variations recorded in the dependent variable, in model 1; only 9% in model 2; and 36% in model 3.

Finally, the Hosmer and Lemeshow test, which aims to test the hypothesis that there are no significant differences between what was predicted and what was observed by the model, resulted in a value of 9.96 in model 1, 14.81 in model 2 and 3.99 in model 3, being significant only in model 2. This result indicates that the predicted values were not significantly different from those observed only in models 1 and 3. Thus, there is one more indication that only model 2 may not be considered reliable to verify the influence of the variables in that model.

Also, according to Table 5, the variable “ManagAbility”, which captures managers’ managerial ability, presented negative coefficients in the three models, that is, when analyzed in combination with the economic performance indicators, in combination with the management incentives and also in model 3, when analyzed in conjunction with all variables. Thus, the results show that managers with greater managerial ability can avoid goodwill losses. These results are similar to those found by Sun (2016), who also found an influence of managerial ability to avoid goodwill impairment losses. Thus, it can be concluded that more skillful managers can avoid goodwill losses when compared with less capable managers. Consequently, we do not reject the study hypothesis H, that managerial ability is negatively related to the existence of goodwill impairment losses.

Regarding the economic performance indicators, we can see that two variables (SalesGrow and ROA) were statistically significant, when analyzed in combination with the managerial ability variable only (model 1) or when combined with contractual incentive variables (model 3). These results indicate that higher sales growth and greater profitability of assets influence the existence of goodwill losses.

Thus, the results confirm the arguments of researchers such as AbuGhazaleh et al. (2011), Majid (2015) and Kabir and Rahman (2016) who reported that performance variables are associated with the amount of goodwill impairment losses. In this study, the findings confirm that higher sales growth and better ROA are related to the absence of goodwill losses.

Regarding the contractual incentives of the managers, the results showed that the coefficients of the variables “Indebt”, “LogTA” and “CEOFinalYear” were not significant, indicating that there is no influence on the existence of goodwill losses. The variable “CEOFirstYear”, however, which captures the CEO’s first year of operation, was statistically significant in model 2 and model 3. Thus the results are in line with the arguments of authors such as Riedl (2004), Zang (2008), and AbuGhazaleh et al. (2011) that CEOs are given incentives to discharge expenditures in the first year of their mandates, given that they could attribute losses to previous management and not be held accountable for the poor performance of their predecessors.

As to the amount of goodwill, the result is in line with AbuGhazaleh et al. (2011), Avallone and Quali (2015), and Vogt et al. (2016), who found that companies that present higher values of goodwill in the composition of their assets tend to account for goodwill losses.

Table 6 shows the coefficients of panel data regressions on the influence of managerial ability on the magnitude of goodwill losses.

Table 6

Regression coefficients of panel data on the influence of managerial ability on the magnitude of goodwill impairment

Variables	Dependent variable: <i>Vlr_LossesGoodwill</i>		
	Model I (Fixed effects)	Model II (Fixed effects)	Model III (Fixed effects)
ManagerialAbility	-2.81**	-3.46**	-3.48**
Economic performance indicators			
<i>SalesGrow</i>	-0.03**		-0.02**
<i>VarOCF</i>	-0.00		-0.01
<i>ROA</i>	-0.07***		-0.06***
<i>MTB</i>	0.03		0.03
Management incentives			
<i>Indebtedness</i>		0.04	0.03
<i>Size</i>		0.07	0.09
<i>CEOFirstYear</i>		0.15	0.13
<i>CEOFinalYear</i>		-0.02	-0.06
Amount of goodwill			
<i>ValueGoodwill</i>	0.04*	0.04*	0.04*
<i>(Constant)</i>	1.21**	2.16**	1.47**
R ² Within	0.18	0.13	0.23
Significance of the Model	0.00***	0.00***	0.00***
No. of observations	148	148	148
Breusch-Pagan LM	0.00***	0.00***	0.00***
Hausman test	0.00***	0.00***	0.00***

*** Significant at 1%; ** Significant at 5%; * Significant at 10%.

Source: research data.

As observed in Table 6, both the Breusch-Pagan test and the Hausman test were significant at 1% ($p < 0.01$). Then, fixed-effects panel modeling was used, as described by Fávero (2009) for results like these. It can also be verified that the R^2 within corresponded to 18%, 13%, and 23%. These R^2 are similar to those recorded in other previous studies of the same nature, such as Avallone and Quagli (2015), who found R^2 coefficients of 9% and 25%; Majid (2015), with R^2 between 5% and 11%; Kabir and Rahman (2016), with R^2 of 19%, 20% and 23%; and Sun (2016), with an R^2 of 20%. Thus, the percentage explained by the independent variables can be considered acceptable.

Table 6 shows that the variable “ManagAbility”, which captures managers’ managerial ability, as well as the existence of goodwill losses, had negative and statistically significant coefficients in the three models, that is, when analyzed in combination with economic performance indicators; when analyzed in combination with management incentives; and also in model 3, when analyzed in conjunction with all variables. Therefore, the results show that managers with greater managerial ability can reduce the value of goodwill losses.

These results, again, are similar to those found by Sun (2016), who also identified the influence of managerial ability to reduce goodwill impairment losses in a sample of US companies. Thus, in the same way as Sun (2016), we conclude that more skillful managers are better able to reduce the value of goodwill losses compared to less capable managers. Therefore, we do not reject the study hypothesis H2 that the managerial ability is negatively related to the magnitude of the recoverable goodwill losses.

Regarding the economic performance indicators, again, the variables SalesGrow and ROA were statistically significant, either when analyzed only in combination with the managerial ability variable (model 1), or when combined with the management incentive variables (model 3). Again, the results confirm the arguments of researchers such as AbuGhazaleh et al. (2011), Majid (2015) and Kabir and Rahman (2016) that the performance variables are associated with the amount of goodwill impairment losses. In this study, the findings confirm that higher sales growth and better ROA influence the goodwill losses downwards.

Regarding the management incentives, the results of Table 6 show that the coefficients are not significant, pointing out that there is no influence on the magnitude of goodwill losses. With regard to the amount of goodwill, the result is also in line with that of researchers such as AbuGhazaleh et al. (2011), Avallone and Quali (2015) and Vogt et al. (2016), whose findings were that companies with higher goodwill in the composition of their assets were subject to greater goodwill impairment losses.

5. Final Considerations

The general objective of the study was to verify the influence of managerial ability on the existence and magnitude of goodwill impairment losses in companies listed on B3. To achieve this goal, a descriptive, documentary and quantitative research was carried out. The data were collected in the Economática database, in the management reports and in the explanatory notes of the companies. The sample was composed of 148 observations, and the information for the period from 2012 to 2016 was analyzed.

Regarding the existence of losses, the results showed that of all companies that possessed goodwill, 10.81% reported losses, a result similar to Vogt et al. (2016) in which, of the 91 Brazilian companies analyzed, 6% recorded goodwill impairment losses in the period from 2011 to 2014. Regarding the economic sector, companies in the “petroleum, natural gas, and biofuels sector” showed greater recognition of losses.

As for the magnitude of the losses, the “basic materials” sector showed the highest average value, followed by the “information technology” and “petroleum, natural gas, and biofuels” sectors. When considering the value of goodwill in relation to total assets, the “petroleum, natural gas and biofuels” sector showed the highest average percentage, followed by the “cyclical consumption” and “basic materials” sectors.

Regarding the managers’ managerial ability to use the resources of publicly-held companies listed on B3, the results revealed that the managers of companies in the health sector present higher managerial ability indicators, followed by company managers in the sectors of “cyclical consumption” and “non-cyclical consumption”, while company managers in the “petroleum, natural gas and biofuels” and “public utility” sectors possess the lowest managerial ability indicators. In general, the managers’ efficiency was identified, which can be considered close between the companies of the sample; but indicators were also found that showed the possibility of inefficiency in some companies.

As to the influence of managerial ability on the existence and magnitude of goodwill impairment losses, it was concluded that more skilled managers could avoid and reduce losses. The results of the research are similar to the findings of Sun (2016), who also verified the influence of managerial ability to avoid and reduce goodwill impairment. Therefore, we did not reject the study hypotheses H1 and H2 that the managerial ability is negatively related to the existence and the magnitude of the goodwill impairment value.

It should be noted that the Recoverability test is an important issue when addressing information quality issues in the financial statements and an important procedure for stakeholders, as it contains prominent information on the generation of future cash flows. Therefore, the research becomes relevant in providing new evidence of facts that may interfere in the recognition of losses in the Brazilian scenario.

Despite the scientific rigor and methodological care taken, the research comes with limitations. One of these limitations refers to the metrics used to analyze managerial ability. In this study, the method developed by Demerjian et al. (2012) was adopted, which was used in later studies, such as Krishnan and Wang (2015), Sun (2016) and Demerjian et al. (2001). There are other methods pointed out in the literature though, which could be used in future research.

Other recommendations are an increased number of companies and the use of other time periods to identify trends in goodwill impairment and managerial ability. It would also be interesting to investigate the influence of managerial ability on the goodwill impairment losses in companies from different sectors, levels of corporate governance and countries to ascertain the impact of institutional contexts.

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